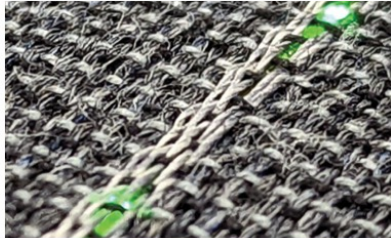
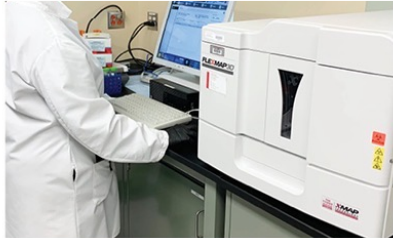


Advanced Manufacturing Occupation and Competency Framework and Network Workforce Program Updates





Advanced Manufacturing Occupation and Competency Framework Briefing

Brad R. Conrad PhD, Office of Advanced Manufacturing, NIST
on behalf of Manufacturing USA



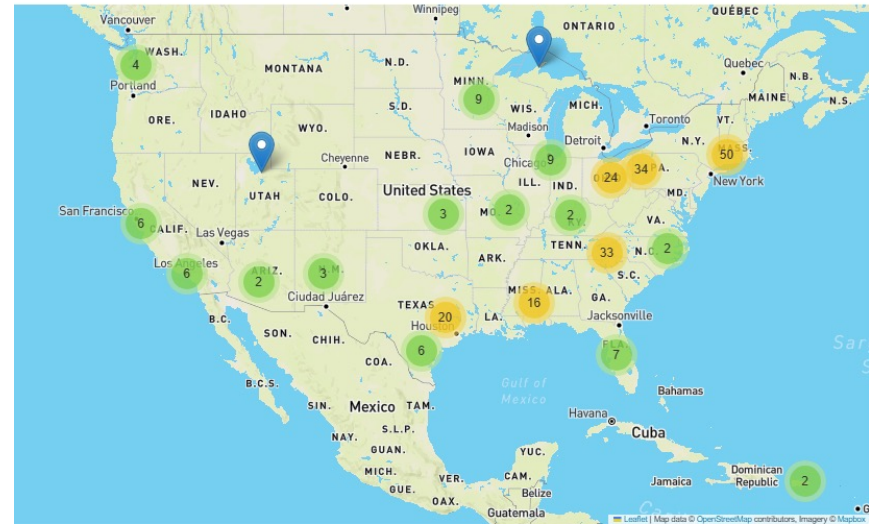
An interagency team building partnerships with U.S. industry and academia

Network-wide Workforce Development Efforts

In 2024, across 17 Institutes:

- **+4,100** training providers
- **+195,000** participating in institute projects or internship programs and training
- **237** separate workforce development projects
- **\$54M** in funding for EWD projects and activities

Category: - Any - Focus Area: - Any - Format: - Any - Institute: - Any -



EWD Connect

www.manufacturingusa.com/ewd-connect

Overview: MFG USA Workforce Network Efforts

1. Establish a shared workforce agenda
2. Collaborate on common goals
 - Credentials, CTE, and Apprenticeships
 - Training programs & platforms
3. Amplify institute workforce programs
 - Communications & outreach
 - Exhibiting
4. Define long-term priorities
 - Manufacturing careers portal
 - Training best practices
 - Active duty and veterans
 - Occupation and Competency Framework



Manufacturing USA Workforce Annual Meeting at MxD 2025



Example of Scalable Dissemination: Wide Bandgap (WBG) Semiconductor Technology Course

Regional coordination on curriculum development:
Virtual lab & expansion strategy for course(s)

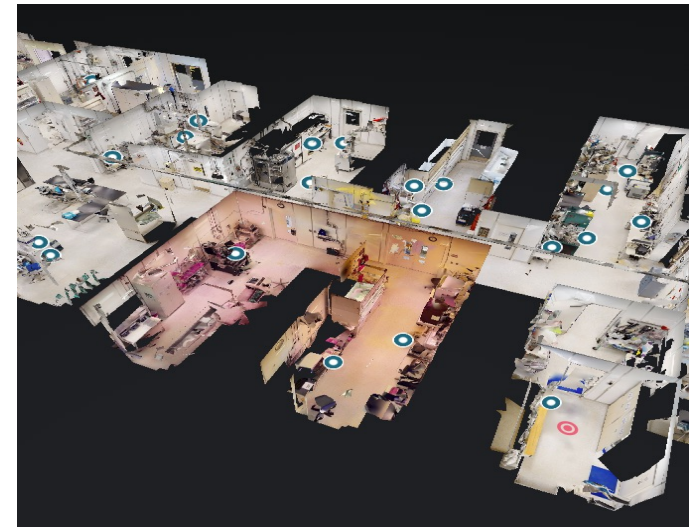
- Central Carolina Community College (CCCC)
- Western Carolina University (WCU)
- North Carolina state University (NCSU)

Target launch: Spring 2027

- Developing syllabi for institutional review and approval

CCCC: Placeholder course description to begin the state-level approval process

Developing educational pathways : CCCC → WCU → NCSU



Advanced Manufacturing Occupation and Competency Framework

Closing the manufacturing talent gap foundation

This framework supports:

- Co-developing workforce skills for emerging technologies
- Scaling efforts to increase U.S. advanced manufacturing workforce
- Credentialing
- Pre-apprenticeships/Apprenticeships

Goal: Defining common Knowledge, Skills, and Abilities (KSAs) through the next 5 years



Advanced Manufacturing Occupation and Competency Framework

Each Institute

Occupation 1

Skill/Competency 1

Skill/Competency 2

Skill/Competency 3

Occupation 2

Skill/Competency 4

Skill/Competency 5

Skill/Competency 6

Occupation 3

Skill/Competency 7

Skill/Competency 8

Skill/Competency 9

For each Institute: Identify entry level occupations over the next 5 years

- Essential competencies for each occupation
- Examine: Linkages between competencies
- Examine: Linkages between occupations

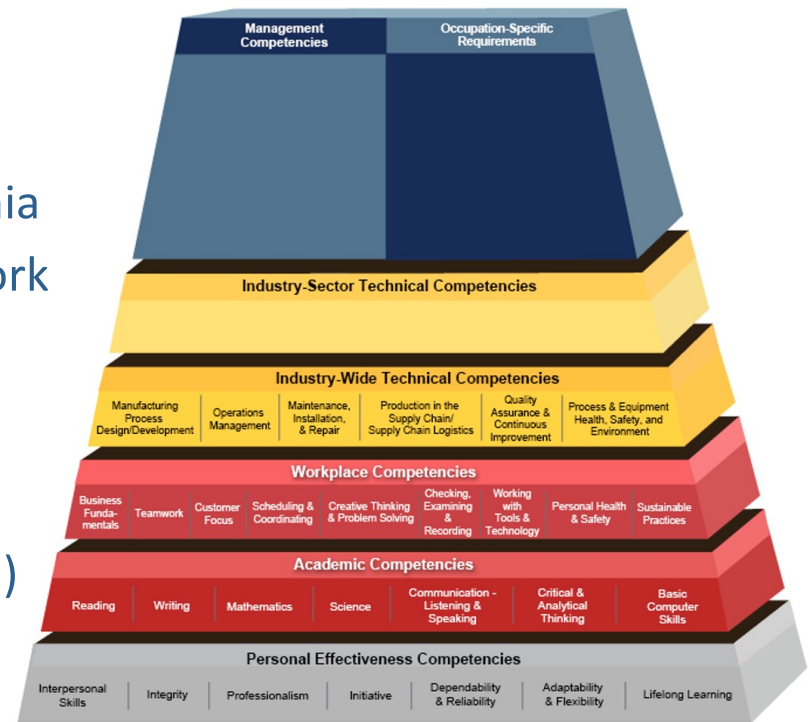
Industry and Agency Engagement

Occupation and Competency Framework Process

1. Industry-validated research
2. Develop competency model
3. Refinement of analysis with industry and academia
4. Adv. Man. Occupation and Competency Framework

DOL's Adv. Man. Competency Collaboration

- '25 Executive summary (Published)
- Technology Sector Report (expected May)
- '26 Executive Summary Update (expected June)
- Academia Technical Report (expected July)
- Biomanufacturing Competency Model
- '27 Executive Summary Update (Summer 2027)



Advanced Manufacturing Occupation and Competency Framework

Key takeaways

The framework contains:

235
unique KSAs

137
occupations

13
competencies

68
sub-competencies

over
1,200
data points
("connections")



Advanced Manufacturing Occupation and Competency Framework

Key takeaways

Network-wide KSAs:

- 33% of KSAs cross technology area lines
- 50% of KSAs are shared by 3 or more institutes
- 29% of KSAs align with 8+ occupations

Most frequently identified occupations:

- Process/Mechanical Engineers (6 institutes)
- Electrical Engineers (5 institutes)
- Materials Scientists (4 institutes)



Most Highly Selected Essential KSAs Across the Manufacturing USA Network:

- A. Data collection and analysis (4.1.7)
- B. Knowledge and use of computer-aided design (CAD)/computer-aided manufacturing (CAM) software (4.1.2)
- C. Use basic hand tools in a safe and efficient manner to shape and form simple components (4.3.2)
- D. Understand and execute test and measurement assays (4.2.11)
- E. Production/process troubleshooting (4.2.11)
- F. Use computers, computer-interfaced equipment, robotics or high-technology industrial applications to perform work duties (4.2.6 and 4.2.9)
- G. Monitoring manufacturing operations (4.2.5)
- H. Machine and equipment operations (4.2.5)

Adv. Manufacturing Occupation & Competency Framework

Example - Robotics: Common entry-level competencies

4.2.6 Automated Systems and Control Operations

Use computers, computer-interfaced equipment, robotics or high-technology industrial applications to perform work duties

4.2.6 Automated Systems and Control Operations

Understand and use factory automation technologies

4.2.6 Automated Systems and Control Operations

Operation and control of automated systems

4.2.9 Industrial Productions

Use computers, computer-interfaced equipment, robotics, or high-technology industrial applications to perform work duties

4.2.9 Industrial Productions

Operation and control of manufacturing machinery

4.2.11 Production/Process Monitoring

Operational Technology (OT)

4.3.1 Maintenance, Installation, and Repair - Critical Work Functions

Maintenance equipment, tools, and workstations

4.3.27 Programmable Logic Controlled Equipment Maintenance, Installation, and Repair

Robotic programming

4.6.8 Safety Procedures

Understand and follow safety procedures

4.6.8 Safety Procedures

Safe material movement

5.3.1 Programming

Knowledge and use of programming skills (Python, C++)



Competency Correlation

If an occupation needs ‘**Knowledge and use of computer-aided design (CAD)/computer-aided manufacturing (CAM) software**’ for Technical Drawings and Schematics as part of Manufacturing Process Design and Development

- Understanding of thermal, mechanical, and optical material properties
- Basic understanding of electrical and optical principles
- Mechanical engineering
- Data collection/analysis
- Work with project managers on production efforts...

Careers: Digital Engineers; Electrical Engineers; Textiles Technicians; Designers; First-Line Supervisors; Electronics Technicians; Industrial Technicians; Machinists; Mechanical Engineers; Electrical Design Engineers; Semiconductor Manufacturing Engineers; Manufacturing Engineers; Process Engineers; Fabrication Technicians; Quality Managers

Manufacturing USA Occupation & Competency Framework

Planned Development

- v1.5 for release June 2026
 - Revision of framework through 2031
- v2.0 planned for Summer 2027
 - Full re-analysis through 2032
- Connections to DOL and MyMFGCareer.org
- Build out of useful translation for:
 - Industry
 - Trainers
 - Academia
 - Hiring Managers / SMEs





MxD Learn Virtual Training Center Platform

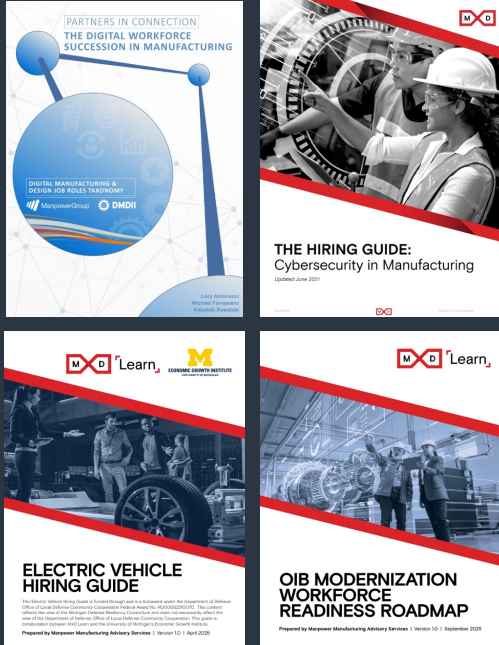
Angela Accurso

Manufacturing USA Network Meeting

May 12, 2026

MxD Learn

Define



Develop

45

Courses

across digital manufacturing
and cybersecurity

Including:

Digital Design
Data Analytics
Cybersecurity for AI
Machine Learning

CAPITAL CyMOT
coursera

Deliver

400,000
Learners

supported through MxD's
portfolio of workforce training
programs over the last 9 years



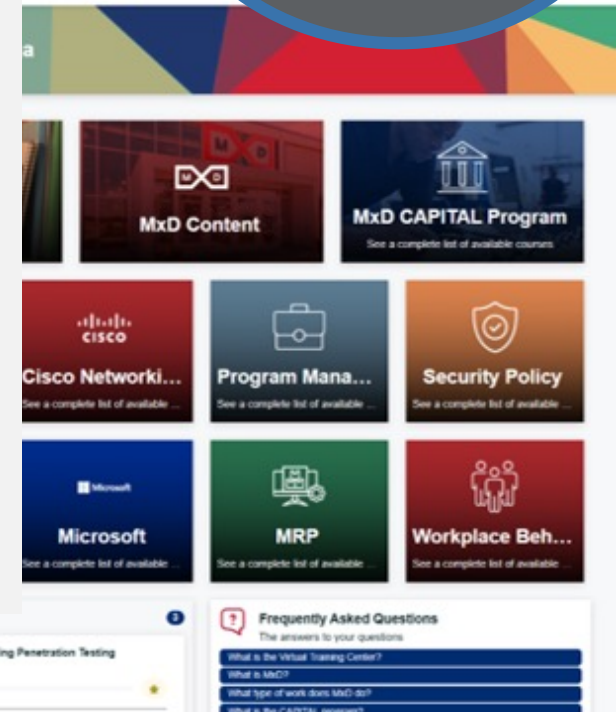
MxD Learn Virtual Training Center

All-in-one virtual platform designed to train and future-proof the manufacturing workforce

“I am taking this course to prepare for a skill-evaluation test for a data annotation job and this course made me feel much more confident.”
- Maya F.

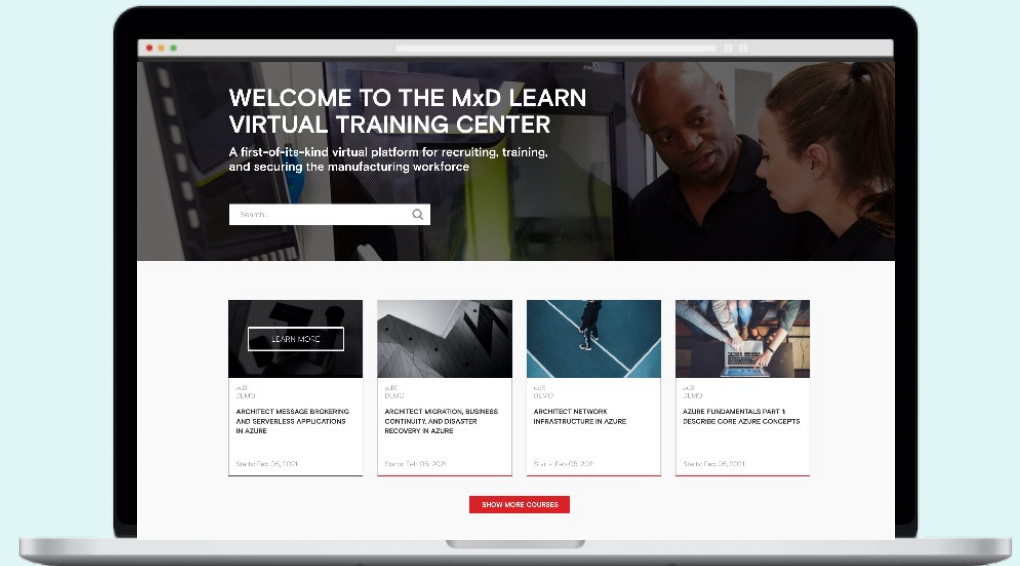
At a Glance

- **40,000+ enrollments** in 18 months
- More than **20,000 courses available** across cybersecurity, AI/machine learning, digital manufacturing, supply chain, operations, and more
- **Role-based trainings** preparing for success on-the-job
- Third-party certifications from the **Smart Automation Certification Alliance (SACA)**
- **Microsite capability** to rapidly deploy virtual learning to partners



MxD Learn Virtual Training Center (VTC) Platform

Improving Access to Skills
Development



Scan QR Code to
Register for Free



The ARM Institute

Manufacturing USA Update – May 2026
MyMfgCareer.org



How is the ARM Institute Putting Competencies Into Action...

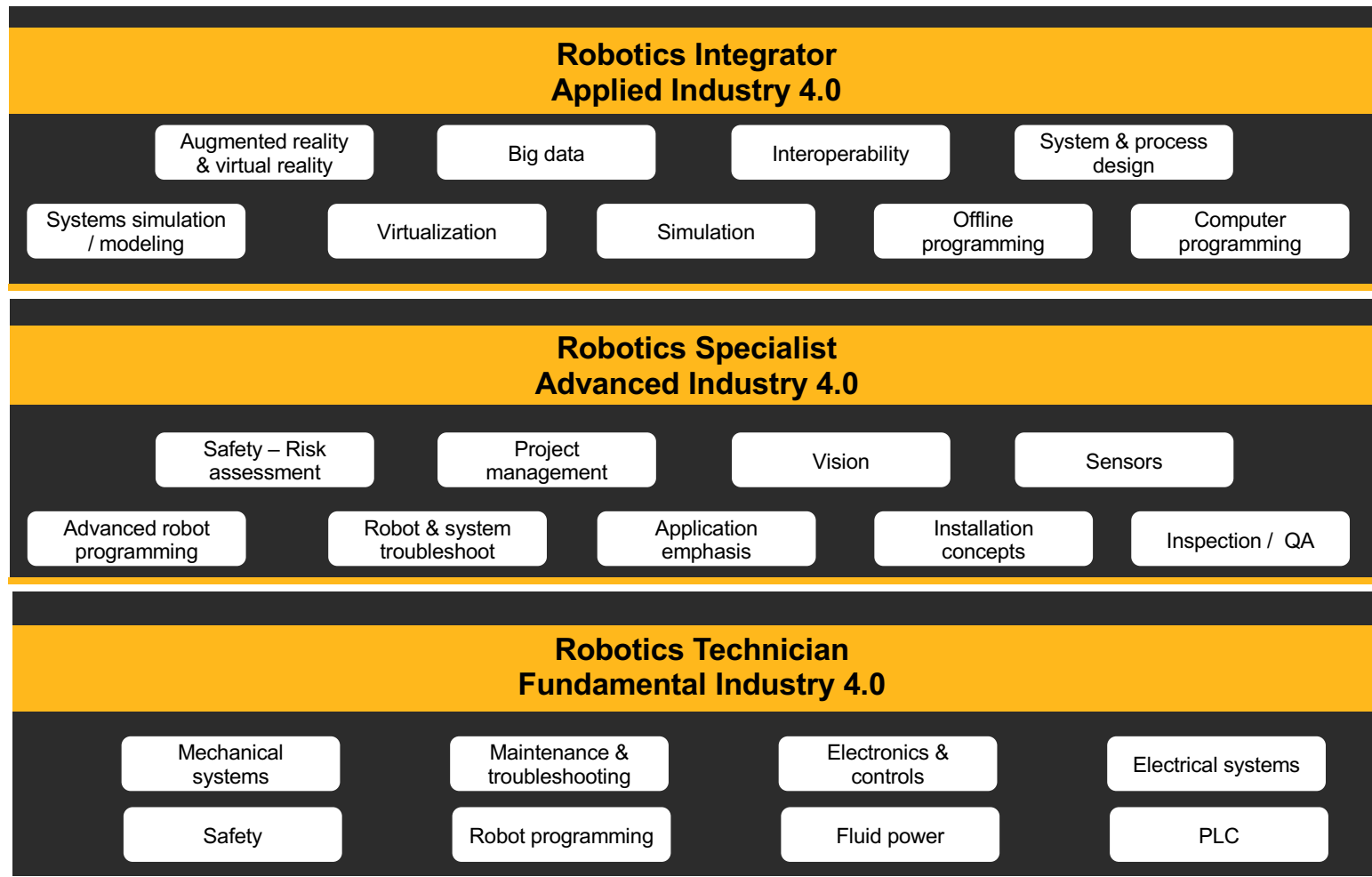


*At the core of modern manufacturing, **worker competencies** bridge the gap between advanced technology and operational success*



Robotics Competency Framework

Industry 4.0
Robotics Career Pathways



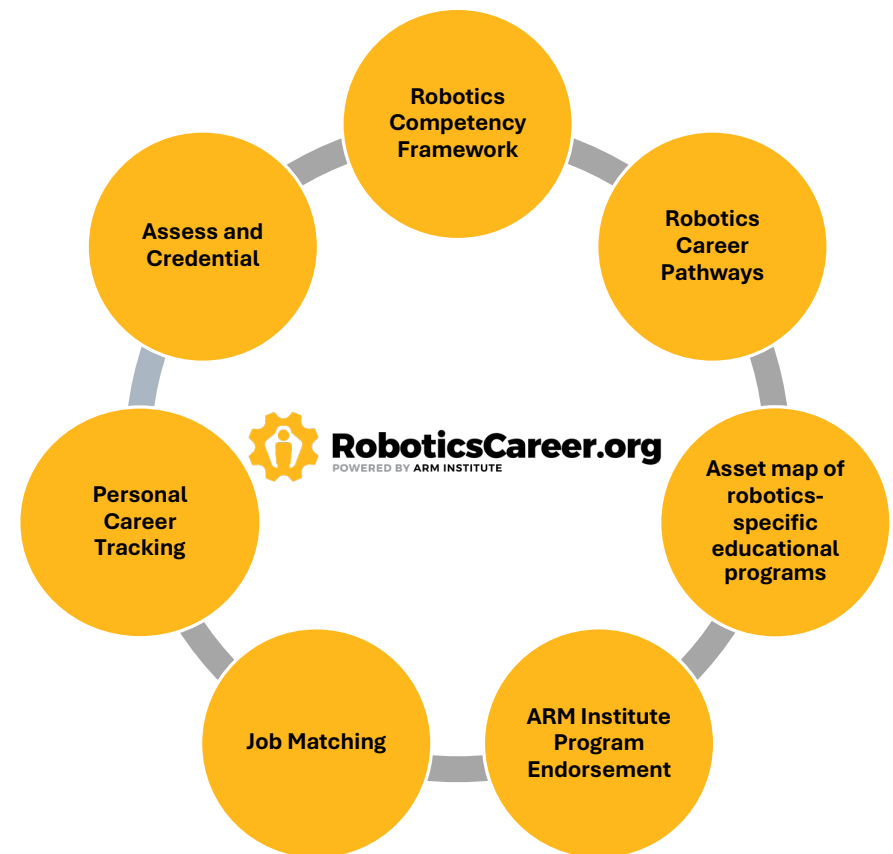
Essential Soft Skills

- Critical thinking
- Teaming
- Problem Solving
- Technology Aptitude
- Leadership
- Conflict Resolution
- Adaptability
- Attention to detail
- Technical Learning Ability
- Active Listening
- Interpersonal Communications
- Time Management
- Work Ethic

RoboticsCareer.org: Supporting the Nation's Robotics Workforce

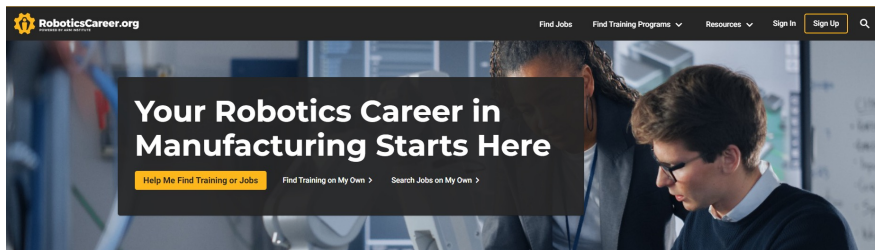
- Identify the necessary Advanced Manufacturing robotic competencies
- Understand the Advanced Manufacturing robotic career pathways
- Find the right training for the pathways
- Highlight the best training programs
- Find the right job and narrow skills gap
- Highlight career and competency progression
- Assess the skills through VR/AR

Competencies are the Key to All Components

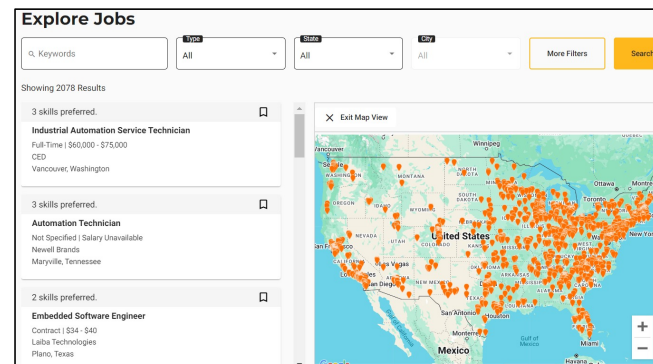


RoboticsCareer – Powered by SkillsMatch™

Track Your Career Journey and Goals



Connect to Personalized Job and Training Matches



Find the Most Effective Training Programs



150+
Articles

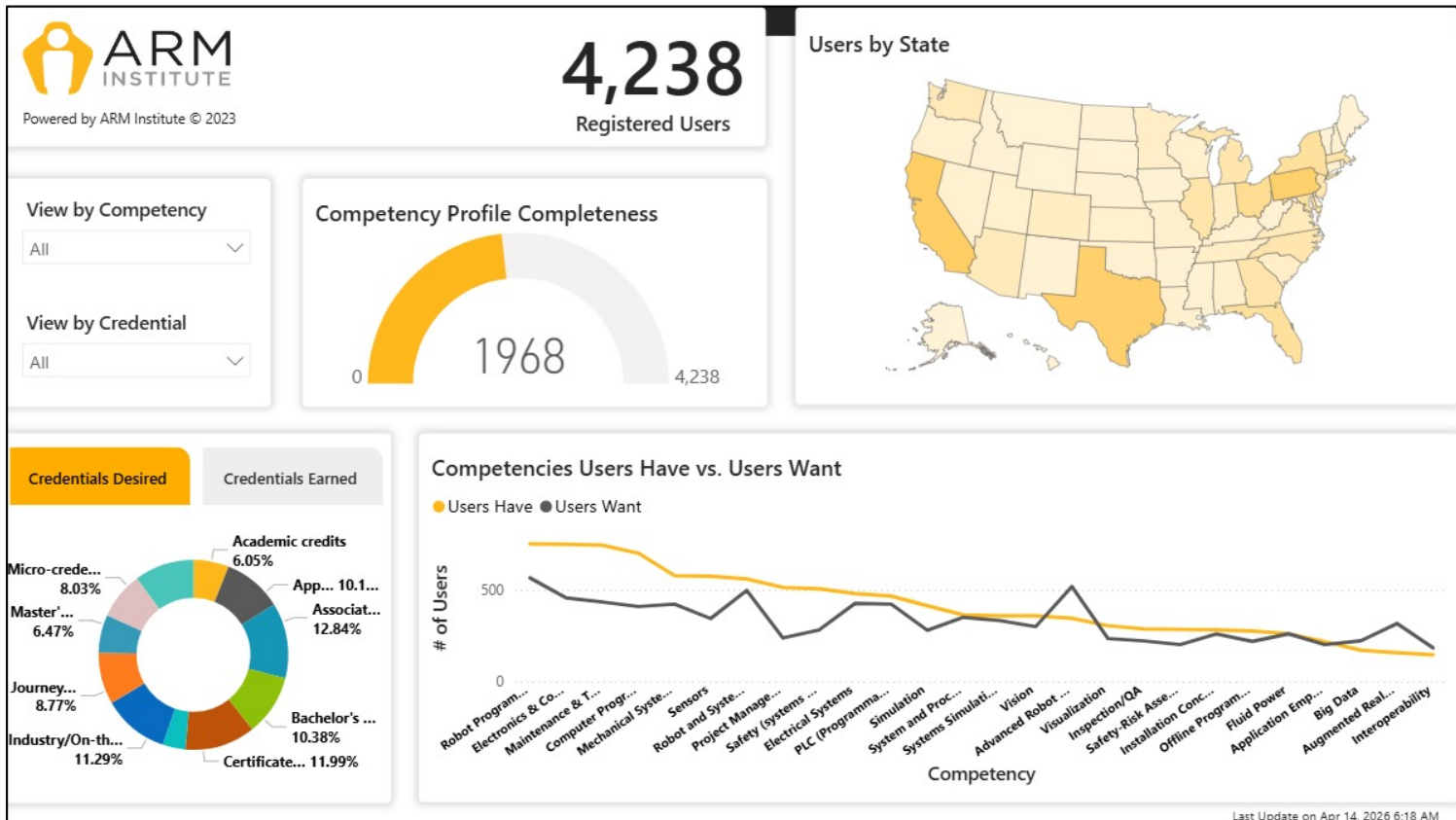


16,700+
Training
Programs

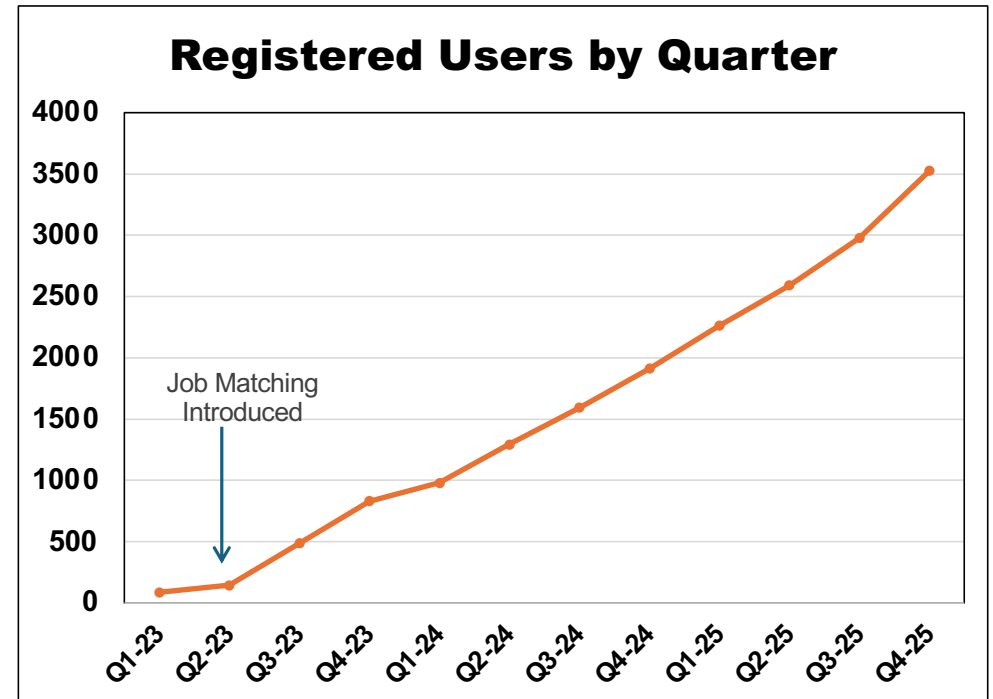
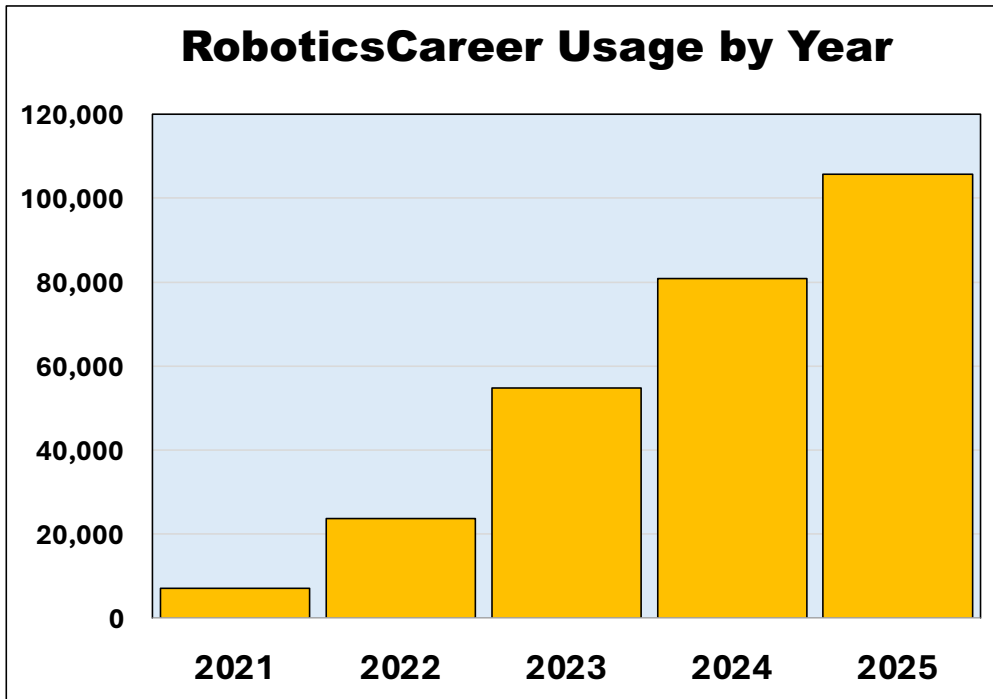


18,000+
Active Job &
Internship
Postings

Data Analytics and Workforce Readiness



Growing Usage of RoboticsCareer



How to Expand **RoboticsCareer.org** to All Advanced Manufacturing Needs...

MyMfgCareer.org

Find Your Future in Advanced Manufacturing







Wherever you are in your journey, we'll help you find your fit and connect with jobs and training in Advanced Manufacturing today!

[Find Jobs](#)

[Find Training](#)

Thousands of opportunities exist nationwide

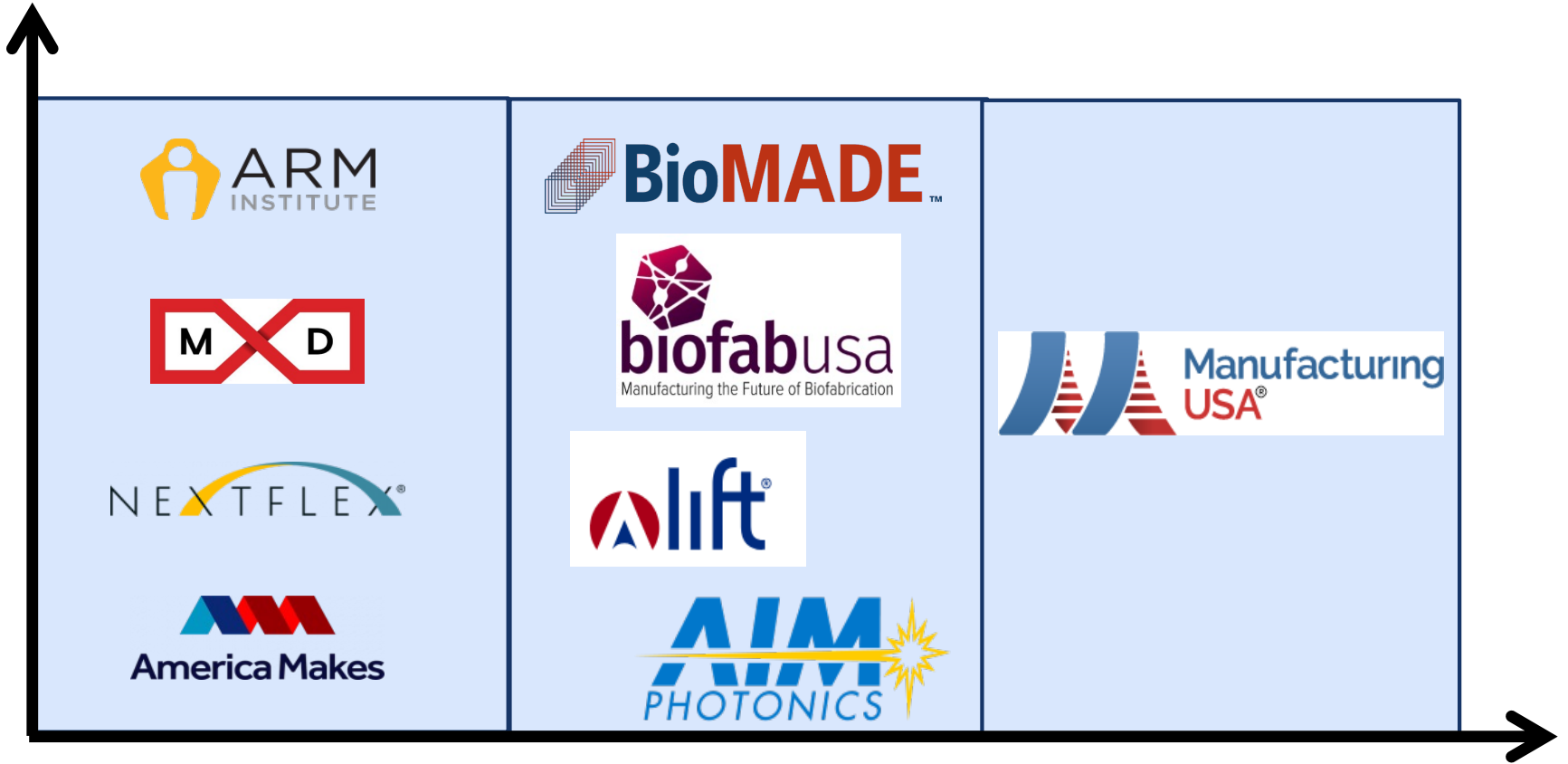
Whether you're starting out or seeking a change, a robotics career in manufacturing could be the perfect fit. Our partner institutes offer competency frameworks that guide you toward the training, skills, and opportunities shaping the future of advanced manufacturing.

-  [Why should I consider a career in manufacturing?](#) 
-  [What kind of education is typically needed?](#) 
-  [What types of jobs are available and what do they pay?](#) 

[View all FAQs >](#)



MyMfgCareer.org Roadmap



Phase 1

Phase 2

Phase 3



MyMfgCareer.org

Audiences Served



Job Seekers

Explore career alternatives

Match to specific job opportunities

Register and/or apply



Students

Explore career alternatives

Match to specific training opportunities

Register and/or apply



Manufacturers

Curate job opportunities

Identify and connect w/talent

Hiring Guide resources



Training Providers

Align training to industry standards

Reach boarder audience

Endorse training program



MII Contributors

Add/edit competency framework

Curate jobs and training

Add/edit resources

Business Analytics



Standardized Skills and Competencies



Outcomes

Stronger educational pipeline

Next-generation manufacturing workforce

Regional insight into talent and training needs

Find Your Future in Advanced Manufacturing

Wherever you are in your journey, we'll help you find your fit and connect with jobs and training in Advanced Manufacturing today!

[Find Jobs](#)

[Find Training](#)

Thousands of opportunities exist nationwide

Whether you're starting out or seeking a change, a robotics career in manufacturing could be the perfect fit. Our partner institutes offer competency frameworks that guide you toward the training, skills, and opportunities shaping the future of advanced manufacturing.



Why should I consider a career in manufacturing?



What kind of education is typically needed?



What types of jobs are available and what do they pay?



[View all FAQs >](#)



Explore Careers Driving the Future of Manufacturing

Each career represents a key area of innovation and connects you to related skills, training, and job paths.



Additive Manufacturing

Using advanced 3D printing technologies to design and produce innovative, high-performance parts across industries like aerospace, defense, and healthcare.

[Explore Career >](#)



AI

Centers on developing and applying intelligent systems that optimize production, enhance quality, and enable data-driven decision-making across every stage of the manufacturing process.

[Explore Career >](#)



Cyber Security

Focuses on protecting digital systems, networks, and data from threats, ensuring that advanced technologies and connected operations remain secure, resilient, and reliable across the production environment.

[Explore Career >](#)



Hybrid Electronics

Involves designing and producing flexible, lightweight electronic systems that combine printed circuitry with traditional components to power innovations in wearables, medical devices, aerospace, and beyond.

[Explore Career >](#)



Robotics

Focuses on designing, building, and maintaining automated systems that improve efficiency, precision, and safety across modern production environments.

[Explore Career >](#)

Career Paths

Discover your career path in Advanced Manufacturing

Additive Manufacturing Artificial Intelligence Cybersecurity Hybrid Electronics Robotics

Artificial Intelligence (AI) Career

Artificial intelligence in manufacturing turns shop-floor data into smarter decisions—optimizing lines, predicting failures, and improving quality. AI skills pair with robotics and automation to create high-impact roles at every level, from monitoring models and data pipelines to engineering AI solutions for complex operations.

Learn more about the institute leading innovation for Artificial Intelligence.

[Find Jobs](#) [Find Training Programs](#)



AI Data Technician AI Implementation Specialist AI Developer

AI Data Technician

AI Data Technicians prepare and maintain the data that powers AI systems in manufacturing. They ensure data is accurate, clean, and ready for model training and deployment.

Typical Job Activities

- Collect, verify, and label production data
- Maintain data lineage and ethical standards
- Implement and monitor model tests
- Calibrate models and ensure safety/security compliance

Common Job Titles

- Data Technician
- Data Labeling Specialist
- AI Data Annotator
- Dataset Coordinator
- Data Quality Analyst

Video Gallery



AI Data Annotation Explained in Under 2 Minutes

AI Explained discusses how important annotation is for everything from ChatGPT to self-driving cars.



Transforming Manufacturing with AI: From Data Analytics to...

Dr. Quan Tang shares insights from her team's work transforming manufacturing with AI.



Data Quality Explained

This video explores four key data attributes—accuracy, completeness, consistency, and uniqueness—using a lead generation example. Learn how...

Competencies

AI Model Safety & Security Adherence Data Collection
Data Ethics Data Labeling Data Lineage
Data Verification Model Calibration
Model Test Implementation Model Utilization

Job Overview

EDUCATION HS diploma/GED, certificate, or bachelor's degree
JOB LEVEL Entry Level
SALARY RANGE \$52,000 - \$87,000/yr

Career Paths

Discover your career path in Advanced Manufacturing

Additive Manufacturing Artificial Intelligence Cybersecurity Hybrid Electronics Robotics

Robotics Career

Robotics is reshaping U.S. manufacturing—boosting productivity, quality, and safety while opening new, well-paid roles across the factory floor. From maintaining robots to integrating advanced automation, there's a pathway for every skill level, and many roles don't require a four-year degree.

Learn more about the institute leading innovation for Robotics.

[Find Jobs](#) [Find Training Programs](#)



Robotics Technician Robotics Specialist Robotics Integrator

Robotics Technician

Entry-level role focused on day-to-day maintenance and safe operation of robotic systems on the manufacturing floor.

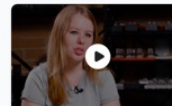
Typical Job Activities

- Supervise and instruct robots on existing tasks
- Ensure quality outputs
- Teach robots new tasks
- Generate data for machine learning algorithms
- Load parts
- Work with the team to identify and solve issues

Common Job Titles

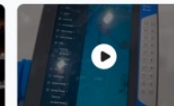
- Robot Operator
- Entry Level Robotics
- Assembly Operator

Video Gallery



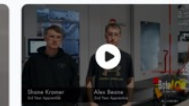
ADM Endorsed Training Program Pittsburgh Technical College...

Discover why Calle chose a career in robotics and how her internship has sparked her interest in learning.



Smart Pendant with Smart Pattern and HCTO

Watch a Smart Pendant demo with Smart Pattern and the HCTO human-collaborative robot.



Meet Shane & Alex (Oberg Industries Apprentices)...

Shane and Alex joined Oberg Industries as apprentices. Learn how BotIQ introduced them to manufacturing.

Competencies

Electrical Systems Electronics & Controls
Fluid Power Maintenance & Troubleshooting
Mechanical Systems
PLC (Programmable Logic Controllers)
Robot Programming Safety (Systems & Procedures)

Job Overview

EDUCATION HS diploma/GED, certificate
JOB LEVEL Entry Level
SALARY \$40,300/yr

Additive Manufacturing

Artificial Intelligence

Cybersecurity

Hybrid Electronics

Robotics

Cybersecurity Career

Cybersecurity is critical to modern manufacturing. As the most targeted sector for cyberattacks, manufacturers need skilled professionals to protect operations, secure data, and maintain resilience. Careers in cybersecurity offer opportunities to safeguard advanced technologies, prevent disruptions, and ensure national security. Whether you're starting out or advancing your expertise, cybersecurity roles are in high demand and provide competitive salaries.


Learn more about the [institute leading innovation for Cybersecurity](#).

MxD Virtual Training Center

Workforce Readiness Guides



Quiz to Assess Career Pathways



Take the quiz to match your interests to a career

Answer [#] questions to find your ideal career match.

[Take Quiz →](#)

92% Top Match

Additive Manufacturing Technician Role

Lorem ipsum dolor sit amet consectetur adipiscing elit. Quisque faucibus ex sapien vitae pellentesque sem placerat. In id cursus mi pretium tellus dui convallis.

[Competency] [Competency] [Competency]

[Explore Role →](#)

Next best match



81% Match

Robotics Technician Role

Lorem ipsum dolor sit amet consectetur adipiscing elit. Quisque faucibus ex sapien vitae pellentesque sem placerat. In id cursus mi pretium tellus dui convallis.

[Competency] [Competency] [Competency]

[Explore Role →](#)



Partner Institutes

Meet the institutes driving innovation and shaping tomorrow's manufacturing workforce.



America Makes

America Makes convenes government, industry, academia, the workforce, and economic development organizations to accelerate additive manufacturing (AM) adoption and support global U.S. manufacturing competitiveness.

[Explore Institute >](#)



ARM Institute

The ARM Institute leads the way to a future where people and robots work together to respond to our nation's greatest challenges and to develop and produce the world's most desired products.

[Explore Institute >](#)



MxD

MxD (Manufacturing x Digital) advances economic prosperity and national security by strengthening U.S. manufacturing competitiveness through technology innovation, workforce development, and cybersecurity preparedness.

[Explore Institute >](#)



NextFlex

NextFlex strengthens U.S. manufacturing through hybrid electronics—combining printed circuits with thin semiconductors to create flexible devices that bend and stretch.

[Explore Institute >](#)



Scaling Workforce Education on **Smart Manufacturing** with Micro-credentials and Training of Instructors

Conrad Leiva
VP Ecosystem and Workforce Development, CESMII



Smart Manufacturing – Competency Framework

Smart Manufacturing Skill Areas	Production Operator	Executive Leadership	"Citizen OT-IT Technologist"	Mfg/Process Engineer	OT-IT Implementer & Architect
Smart Manufacturing - Introduction, Concepts, Benefits, Examples					
SM Introduction, Strategy, Concepts, Roadmap Steps, Business Benefits, Examples. Relate and contrast with IIoT, Industry4, digital twin, digital thread initiatives.	Remember, Understand	Evaluate, Create	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Understand, Apply
Smart Manufacturing - Capturing and Organizing Data					
SM Essentials, IIoT, OT/IT integration, Edge & Cloud Computing. IIoT sensors, wireless networking, data gateways, edge and cloud services.	Remember, Understand	Understand, Evaluate	Apply, Analyze, Evaluate	Understand, Evaluate	Evaluate, Create
Data Sources, Contextualization, Aggregation, Exchange and Storage. Interoperability, information modeling publish-subscribe vs request-response messages. Big Data, Data Lakes, Data Mesh, Blockchain.	Remember, Understand	Understand, Evaluate	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Providing Insights for Enhanced Decision Making					
Data Visualization, Manufacturing Metrics, Data-driven decision making, Big Data Analytics. Data Literacy, dashboards, SPC, value of data for the business.	Understand, Apply	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Evaluate, Create
Augmented Worker, Interfacing Human and Machine. Interactive AR/VR. Tablets, Wearables. Semi-autonomous systems, worker AI assistance.	Understand, Apply	Understand, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Evaluate, Create
Smart Lean Manufacturing, Digital Lean. Information and Value Stream Analysis. Digital enhanced complex problem solving, DMAIC, root-cause analysis, continuous process improvement.	Understand, Apply	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Apply, Analyze, Evaluate
Digital Supply Chain and Smart Manufacturing for transparency, traceability, resiliency, and orchestration in the supply chain. Optimize inventory, trouble-shoot logistics, and assess business continuity risk .	Remember, Understand	Apply, Analyze, Evaluate		Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Connecting Data, Platforms and Systems					
Integration of Modular Applications and platforms for manufacturing operations management. Considerations for architecting SM systems and connecting apps. Leveraging edge and cloud computing.		Understand, Evaluate	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create
Methodologies towards a Digital Thread and Digital Twins. Data collection for product and process digital twin analysis. Digital thread in product lifecycle management.		Understand, Evaluate		Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Automating Flow and Control					
Automating Logic and Control, Optimization of Resources/Energy, Process Modeling, Simulation, Predictive Analysis, Machine Learning/AI. Semi-autonomous decisions, triggering workflow and human intervention for non-routine		Understand, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Apply, Analyze, Evaluate
Cybersecurity					
Industrial Cybersecurity Risk, Policies, and Tools. Data Ethics. Tools for multiple layers of protection in the SM infrastructure. Cybersecurity framework.	Remember, Understand	Remember, Understand	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create



Skills/Competency Frameworks Inform Education

Smart Manufacturing Skill Areas	Production Operator	Executive Leadership	"Citizen OT-IT Technologist"	Mfg/Process Engineer	OT-IT Implementer & Architect
Smart Manufacturing - Introduction, Concepts, Benefits, Examples					
SM Introduction, Strategy, Concepts, Roadmap Steps, Business Benefits, Examples. Relate and contrast with IIoT, Industry4, digital twin, digital thread initiatives.	Remember, Understand	Evaluate, Create	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Understand, Apply
Smart Manufacturing - Capturing and Organizing Data					
SM Essentials, IIoT, OT/IT Integration, Edge & Cloud Computing. IIoT sensors, wireless networking, data gateways, edge and cloud services.	Remember, Understand	Understand, Evaluate	Apply, Analyze, Evaluate	Understand, Evaluate	Evaluate, Create
Data Sources, Contextualization, Aggregation, Exchange and Storage. Interoperability, information modeling publish-subscribe vs request-response messages. Big Data, Data Lakes, Data Mesh, Blockchain.	Remember, Understand	Understand, Evaluate	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Providing Insights for Enhanced Decision Making					
Data Visualization, Manufacturing Metrics, Data-driven decision making. Big Data Analytics. Data Literacy, dashboards, SPC, value of data for the business.	Understand, Apply	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Evaluate, Create
Augmented Worker, Interfacing Human and Machine. Interactive AR/VR, Tablets, Wearables. Semi-autonomous systems, worker AI assistance.	Understand, Apply	Understand, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Evaluate, Create
Smart Lean Manufacturing, Digital Lean. Information and Value Stream Analysis. Digital enhanced complex problem solving, DMAIC, root-cause analysis, continuous process improvement.	Understand, Apply	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Apply, Analyze, Evaluate
Digital Supply Chain and Smart Manufacturing for transparency, traceability, resiliency, and orchestration in the supply chain. Optimize inventory, trouble-shoot logistics, and assess business continuity risk.	Remember, Understand	Apply, Analyze, Evaluate		Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Connecting Data, Platforms and Systems					
Integration of Modular Applications and platforms for manufacturing operations management. Considerations for architecting SM systems and connecting apps. Leveraging edge and cloud computing.		Understand, Evaluate	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create
Methodologies towards a Digital Thread and Digital Twins. Data collection for product and process digital twin analysis. Digital thread in product lifecycle management.		Understand, Evaluate	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create
Smart Manufacturing - Automating Flow and Control					
Automating Logic and Control, Optimization of Resources/Energy, Process Modeling, Simulation, Predictive Analysis, Machine Learning/AI. Semi-autonomous decisions, triggering workflow and human intervention for non-routine		Understand, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create	Apply, Analyze, Evaluate
Cybersecurity					
Industrial Cybersecurity Risk, Policies, and Tools. Data Ethics. Tools for multiple layers of protection in the SM infrastructure. Cybersecurity framework.	Remember, Understand	Remember, Understand	Apply, Analyze, Evaluate	Apply, Analyze, Evaluate	Evaluate, Create



The competency frameworks inform:



Career Pathways



Credentials Development



Curriculum Development



Employee Assessment



Training Guidance



Employer Job Descriptions



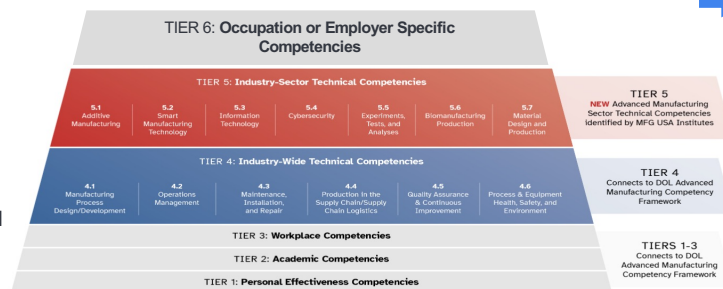
Train-the-Trainer Programs



Talent Pipeline Guidance



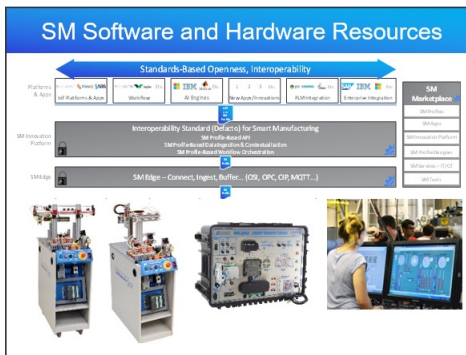
Manufacturing USA Advanced Manufacturing Competency Framework



SM Education Resources →



Education Ecosystem



Hardware and Software Resources for education

SM Curriculum Guidance and References

Smart Manufacturing Skill Area	Production Operator	Executive Lead/Officer	"Glean Off of Technology"	High Process Engineer	OT/IT Professional & Analyst
Smart Manufacturing - Introduction, Concepts, Benefits, Examples	Intermediate	Advanced	Beginner	Advanced	Advanced
Smart Manufacturing - Capturing and Organizing Data	Intermediate	Advanced	Beginner	Advanced	Advanced
Smart Manufacturing - Providing Insights for Enhance of Decision Making	Intermediate	Advanced	Beginner	Advanced	Advanced
Smart Manufacturing - Connecting Data, Platforms and Systems	Intermediate	Advanced	Beginner	Advanced	Advanced
Smart Manufacturing - Automating the Line and Control	Intermediate	Advanced	Beginner	Advanced	Advanced
Cybersecurity	Intermediate	Advanced	Beginner	Advanced	Advanced

Curriculum Guidance – curriculum materials, exercises, datasets

SM Micro-Credentials

C-217 Smart Manufacturing Fundamentals
 C-218 Smart Manufacturing Data Acquisition
 C-219 Smart Manufacturing Visualization and Data Analytics
 C-220 Smart Manufacturing Cyber Security

SACA SM Micro-Credentials

SM Instructor Training

Smart Factory
 VR/digital twin

SM Learning System

SM Instructor Academy at Texas A&M

SM Education Catalog

CLEVELAND STATE UNIVERSITY
 Rensselaer
 PURDUE UNIVERSITY
 FingerLakes
 PennState
 TEXAS A&M UNIVERSITY
 TOOLINGU | sme
 AMATROL

CESMII-Endorsed SM Education Programs

TSTC
 LONE STAR COLLEGE
 BLINN COLLEGE DISTRICT
 ALAMO COLLEGES DISTRICT



CESMII-Amatrol SM Learning System

Wired & Wireless Sensors, PLC, HMI, Edge & Cloud Platform, Security, Analytics, Data Analysis Skills



SM Learning System
990-SM10CL



Exercises in the context of industrial use cases for:

Production

Quality

Maintenance





Smart Manufacturing Micro-credentials

C-217 Smart Manufacturing Fundamentals

The purpose of this credential is to certify that individuals can describe the principles, technologies, and applications of Smart Manufacturing, Industry 4.0, and the Industrial Internet of Things (IIoT) and how they affect the competitive position of manufacturers. Further, individuals must be able to safely operate basic smart automation systems that use Human Machine Interface (HMI) panels, monitor system operation parameters and energy usage using HMI visualization software, and connect/test to smart devices through point-to-point Ethernet communications.

C-218 Smart Manufacturing Data Acquisition

The purpose of this credential is to certify that individuals can identify types of manufacturing data and its function, describe how smart manufacturing data is collected and stored, set up and operate a dedicated cloud-based data acquisition system, interface and test analog and discrete sensing devices, configure and test wired and wireless Ethernet communications to sensors, and view data stored in a dedicated data acquisition system.

C-219 Smart Manufacturing Visualization and Data Analytics

The purpose of this credential is to certify that individuals can organize and interpret data using a variety of visualization methods, set up and operate visualization displays using dedicated and controller-based data acquisition systems, set up programmable controllers to collect data, configure Bluetooth technology to transfer information between devices, use OPC server software to facilitate data exchange between a smart device and a database or another smart device, set up Excel Spreadsheet, and use Excel to analyze data.

C-220 Smart Manufacturing Data Transmission and Cyber Security

The purpose of this credential is to certify that individuals can assess potential cyber security threats to an industrial smart manufacturing system and data transmission methods, use best practices to protect stored and transmitted data against cyber security attacks, respond effectively to cyber security attacks, and set up secure industrial local area networks and firewalls.

C-221 Smart Manufacturing OT-IT Integration

(Coming Soon)

The purpose of this credential is to certify that individuals can configure and operate various types of edge and cloud software including SCADA, OPC-UA server, MQTT broker, and SQL Database to enable real-time data exchange with open standards like ISA-95, OPC UA and MQTT between automation equipment and IIoT sensors (a.k.a. Operational Technology – OT), and enterprise systems like Manufacturing Execution Systems (MES) and Enterprise Asset Management (EAM) systems (considered part of the Information Technology systems – IT). Individuals shall also demonstrate the ability to configure various types of visualizations and organization of the data for use in dashboards and analytical applications.

C-222 Smart Manufacturing OT-IT Semi-autonomous Intelligence

(Coming Soon)

The purpose of this credential is to certify that individuals have the foundational skills for designing and working with a Unified Namespace (UNS) to organize and contextualize IIoT data from industrial systems. Individuals will demonstrate the ability to collect, model, and prepare operational data for downstream use, including analytics and AI-enabled applications. The credential emphasizes preparing high-quality, well-structured data suitable for programmatic or AI-based workflows, and includes practical experience using Python to access, transform, and analyze industrial data.

How to Leverage Micro-Credentials for Workforce Education Development





Industry 4.0 Micro-Credentials

C-201 Electrical Systems 1
C-202 Electric Motor Control Systems 1
C-203 Variable Frequency Drive Systems 1
C-204 Motor Control Troubleshooting 1
C-205 Sensor Logic Systems 1
C-206 Electrical System Installation 1
C-207 Programmable Controller Systems 1
C-208 PLC Troubleshooting 1
C-209 Pneumatic Systems 1
C-210 Mechanical Power Systems I
C-211 Industry 4.0 TPM
C-212 Ethernet Communications 1
C-213 Smart Sensor & Identification Systems 1
C-214 Smart Factory Systems 1
C-215 Robot System Operations 1
C-216 Robot Systems Integration 1

C-217 Smart Manufacturing Fundamentals
C-218 Smart Manufacturing Data Acquisition
C-219 Smart Manufacturing Visualization and Data Analytics
C-220 Smart Manufacturing Cyber Security
C-257 Process Control Systems 1
C-258 Process Control Troubleshooting 1
C-302 Laser Shaft Alignment 1
C-303 Electric Motor Troubleshooting 1
C-304 Pneumatic Troubleshooting 1
C-305 Industrial Electronic Systems 1
C-306 Industrial Electronic Systems 2
C-307 Electronic Systems Installation 1
C-311 Data Analytics 1

C-308 Variable Frequency Drive Systems 2
C-309 Programmable Controller Systems 2
C-310 Ethernet Communications 2
C-312 Robot Systems Integration 2
C-313 Smart Factory Systems 2
C-351 Predictive Maintenance 1
C-356 Process Control Systems 2
C-358 Autonomous Mobile Robot Systems 1
C-359 Programmable Controller Systems 3
C-360 Motion Control Systems 1
C-361 Programmable Conveyor Systems 1
C-362 Machine Vision Systems 1

Plus more new micro-credentials in-process...



Specialist Roles provide Pathway Options

Control Systems Specialist

- C-208 PLC Troubleshooting 1
- C-207 Programmable Controller Systems 1
- C-206 Electrical System Installation 1
- C-205 Sensor Logic Systems 1
- C-204 Motor Control Troubleshooting 1
- C-203 Variable Frequency Drive Systems 1
- C-202 Electric Motor Control Systems 1
- C-201 Electrical Systems 1



Industrial Automation and IT Integration Specialist

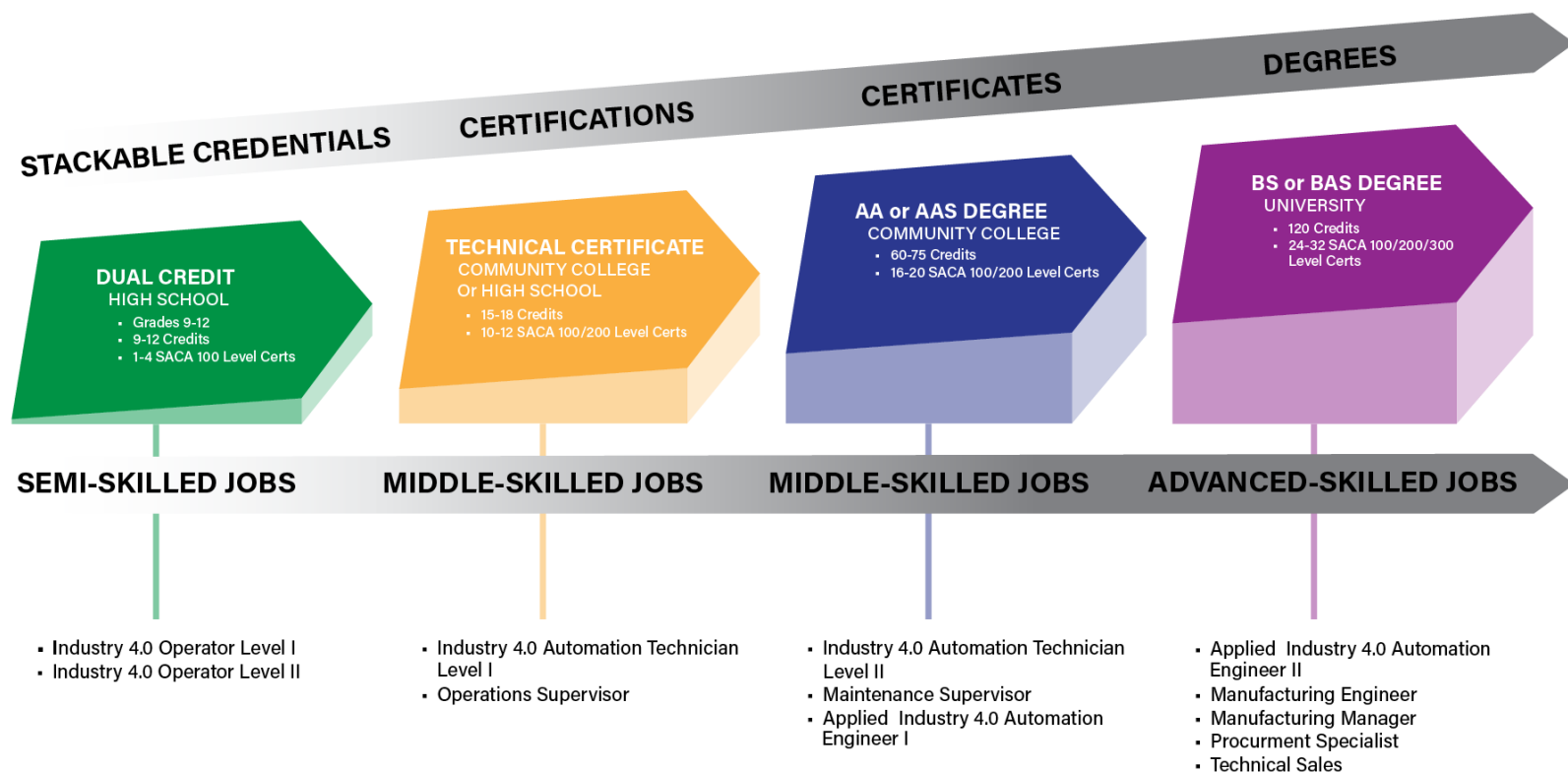
- C-221 Smart Manufacturing - OT-IT Semi-autonomous Intelligence [new]
- C-222 Smart Manufacturing - OT-IT Integration [new]
- C-220 Smart Manufacturing - Data Transmission & Cybersecurity
- C-219 Smart Manufacturing - Visualization and Data Analytics
- C-218 Smart Manufacturing - Data Acquisition
- C-217 Smart Manufacturing - Fundamentals
- C-214 Smart Factory Systems 1
- C-213 Smart Sensor & Identification Systems 1
- C-212 Ethernet Communications 1

Machine/Process Operator – Level 4

- C-104 Associate - IIoT, Networking & Data Analytics
- C-103 Associate - Robot System Operations
- C-102 Associate - Advanced Operations
- C-101 Associate - Basic Operations



Education/Career Pathway with Micro-Credentials



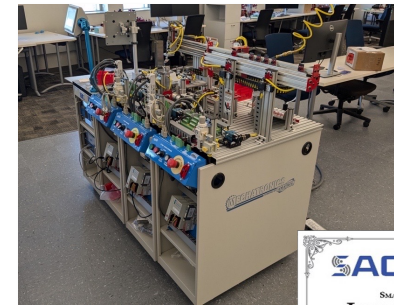
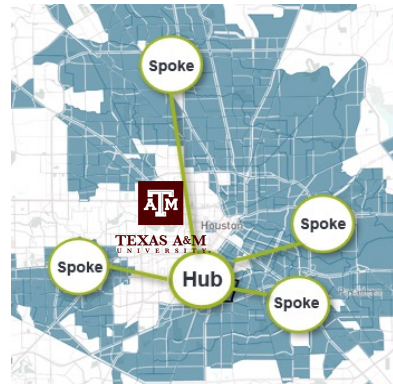
[How to Leverage Micro-Credentials for Workforce Education Development](#)



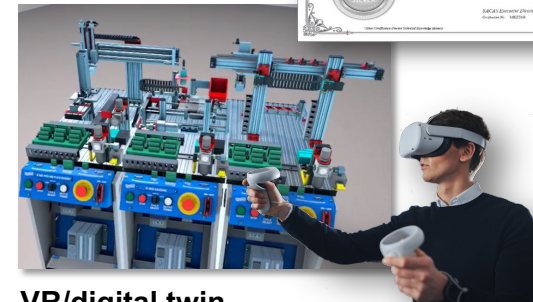
SM Instructor Academy

SM Credential Aligned Community College Instructor Academy

- Instructor Academy and Hub for SM Skills in the region
- SACA Certification-Based Courses
- Professors leave with curriculum and exercises
- Hybrid online and in-person
- Smart Factory, SM Learning System, and Digital Twin VR software
- Training Assessment for fast tracking worker learning



Smart Factory



VR/digital twin



Hybrid Online and Hands-On Courses

Smart Manufacturing Courses (SACA Aligned)



MX75217 - Smart Manufacturing - Fundamentals (Aligned with SACA C-217)

MX75218 - Smart Manufacturing - Data Acquisition (Aligned with SACA C218)

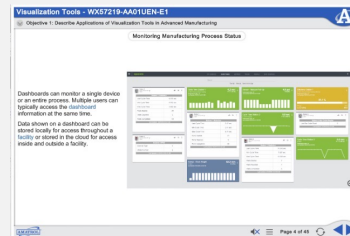
MX75219 - Smart Manufacturing - Visualization and Data Analytics (Aligned with SACA C-219)

The Smart Manufacturing Visualization and Data Analytics eLearning course covers data visualization and data analytics. Learners will study visualization tools, database concepts, data exchange applications, and Bluetooth data acquisition.

The Smart Manufacturing Visualization and Data Analytics course prepares learners to earn the SACA C-219 Smart Manufacturing Visualization and Data Analytics certification, which certifies that individuals can organize and interpret data using a variety of visualization methods, set up and operate visualization displays using dedicated data acquisition systems, set up programmable controllers to collect data, configure Bluetooth technology to transfer information between devices, use OPC servers to facilitate data exchange between a smart device and a database or another smart device, set up Excel Spreadsheet, and use Excel to analyze data.

Learning topics include:

- Visualization Tools
- Smart Manufacturing Visualization and Data
- Database Concepts
- Data Exchange Applications
- Bluetooth Data Acquisition



**SM Learning System: 990-SM10CL
+ 99-SM10B – Data Analytics Learning Kit**



Hands-on Exercises:

- Identify the type of variation given a cause
- Calculate the mean and range of a data set
- Manually record process data and analyze an X-bar and R chart
- Use SPC software to create an X-bar and R chart
- Configure a visualization software dashboard and trend chart
- Configure an OPC-UA server to transfer data from a PLC to an Excel spreadsheet
- Use Excel to analyze exported data through histograms and Pareto charts
- Configure and pair a Bluetooth device barcode reader
- Use a barcode reader to transmit data to a data acquisition system



Goal is to Scale SM Education Nationwide...



CESMII-Endorsed SM Education



Education Catalog



Workforce
Training Programs

[Learn More](#)

To achieve its education mission nationwide, CESMII collaborates with various education and training organizations that share its goals and offer courses aligned with the First Principles of SM. CESMII evaluates and offers guidance to educators offering SM courses/programs seeking CESMII-Endorsed status.



Education Programs & Resources



Purchase a **Smart Manufacturing Learning System & Get Your Teams Trained!**

Train the workforce with our educational resources, hardware kits, software, datasets, & curated exercises.

[Learn More](#)



Use Micro-credentials to **Guide Curriculum** for SM Education Programs

SACA micro-credentials provide guidance for curriculum so students and workforce start accumulating stackable credentials.

[Learn More](#)



Train and Equip Instructors to Teach SM Skills

The Instructor Academy trains instructors to teach SM skills with courses aligned to SACA micro-credentials and hands-on competency exercises using the CESMII-Amatrol SMLS.

[Learn More](#)



Verify plans for SM Education

Have CESMII subject matter experts provide review and advisory services for the development of curriculum and hands-on exercises for Smart Manufacturing education.

[Learn More](#)



Join CESMII and become a member of this great ecosystem

Work with peers that are advancing Smart Manufacturing practices in their companies and ecosystem.

[Learn More](#)



EXPANDING THE



Ecosystem to Support Manufacturers

conrad.leiva@cesmii.org

www.cesmii.org



NIIMBL Workforce Impact Assessment Framework

A tool for standardizing and aligning
communication about workforce
development ROI

John Balchunas
Workforce Director, NIIMBL
May 2026

Funding provided by **Gates Foundation**



Measuring Workforce Impact: A Problem Statement

Current State

- EWD initiatives cannot be holistically evaluated or assessed as funders have different metrics
- Securing funding, advancing innovative ideas, and effectively demonstrating ROI is challenging
- Emerging regions lack the knowledge and best practices to design impactful solutions

Impact Assessment Framework

- Establishes a standard, consistent approach for assessing impact across key audiences
- Guides the successful development, implementation, and tracking of workforce initiatives
- Framework-informed initiatives can become a model for emerging organizations

Future State

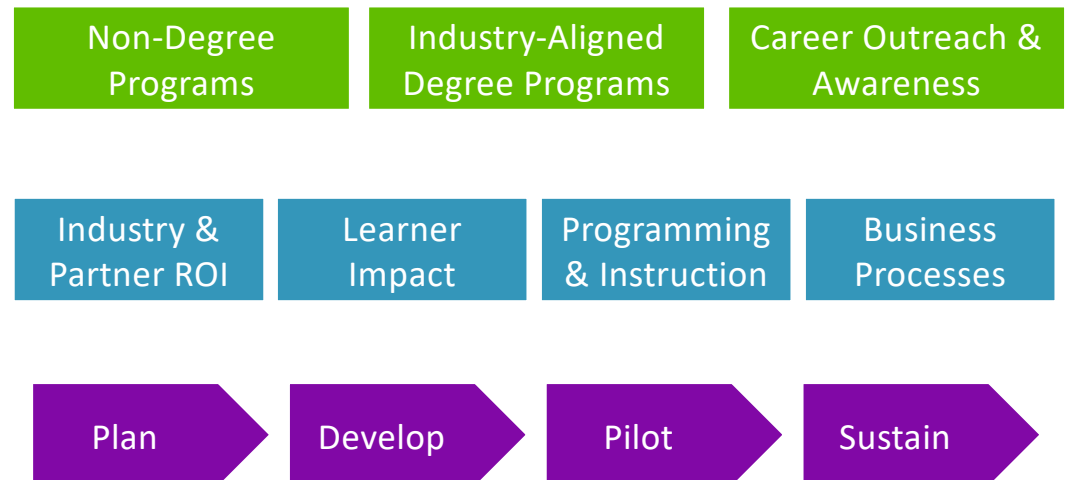
- Consistency: Ecosystem-wide agreement on process and components of effective workforce initiatives
- Effectiveness: Industry needs are met by better designed and implemented initiatives
- Efficiency: Increased opportunities to more effectively leverage and build upon best practices

Community-Driven Socialization for Solutions

NIIMBL conducted an extensive review of existing frameworks and engaged its broader workforce community in partnership with Nexight Group to design a solution.

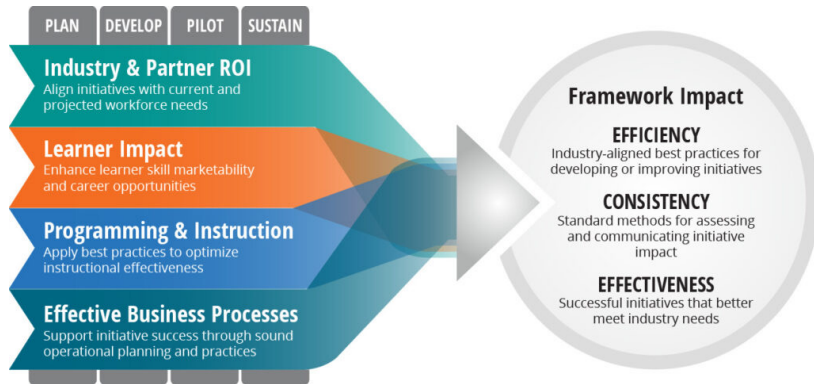
We realized that:

- **Workforce initiatives fall into three broad buckets**
- **Impact can be seen and felt across multiple dimensions**
- **Workforce initiatives and impact signposts vary by maturity**



Contextualizing a Solution

Cross walking these three facets yielded an incredibly rich, meaty, and dense framework.



3 initiative types **4** dimensions of impact **4** maturity levels **200+** content pages



Let's look at industry and partner ROI for a mature/sustained non-degree in initiative...

ASSESSMENT QUESTION: To what extent does the initiative continue to provide return on investment to industry?

BASELINE MEASURES	EXEMPLARY MEASURES
<p>Qualitative positive feedback (e.g., testimonials) from Industry that demonstrates Industry's perceived value of the Initiative</p> <ul style="list-style-type: none"> Examples: reduction in unfilled positions or time to fill, more qualified candidates, reduced employee time to contribution, improved employee performance <p>Demonstrated Implementation of data collection, management, analysis, and reporting plan, including key stakeholders, methods, and frequency</p> <ul style="list-style-type: none"> Clearly defined key performance indicators and benchmarks 	<p>Quantitative data from Industry that demonstrates Industry's sustained value from the Initiative over time</p> <ul style="list-style-type: none"> Alignment with industry market data, including occupations, current and anticipated positions to fill; demonstrated contributions to industry success and growth (e.g., regional expansion) Data comparisons of initiative participants with similar groups who did not participate Examples: number of initiative participants that industry interviews, hires, or promotes; reduction in unfilled positions or time to fill; reduced employee time to contribution; longitudinal improved employee performance and retention; time to promotion; skills competency scores <p>Multiple methods used for collecting and reporting data on initiative impact</p> <ul style="list-style-type: none"> Collection examples: survey/feedback forms, interview, roundtable, focus group Reporting examples: Industry case studies and testimonials that can be used in future initiative marketing and communications

2026 Impact Framework Rollout & Future Plans

- Self assessment tools will provide a user-friendly mechanism for “digesting” the treasure trove of guidance.
- Sets the stage for future institute work around “endorsement” of impactful workforce programs.
- Future plans to develop consultative capacity in applying framework to new and emerging initiatives.

ABOUT THE FRAMEWORK

To help meet the growing workforce needs of the biopharmaceutical manufacturing industry, the National Institute for Innovation in Manufacturing Biopharmaceuticals (NIIMBL) has rolling out a **suite of tools to standardize how the community can:**

- Evaluate feasibility of proposed workforce initiatives and programs
- Maximize and communicate the impact of existing workforce initiatives
- Facilitate program benchmarking and comparison through standardized metrics



Framework

Comprehensive report and “database” of activities, considerations, and measures that define industry-informed best practices for initiative development and sustainability



Self-Assessment

Web-based assessment to help organizations identify initiative strengths and areas for enhancement, supplemented by guidance from NIIMBL on effectively collaborating with industry



NIIMBL Endorsement Program

Industry program endorsement based on guidance and measures outlined in the framework

Anticipated future launch

ACE, METAL and Internships: Scaling Successful Workforce Programs





Scaling Workforce Impact

Hub-and-Spoke Workforce Model

- Central program design, standards and data systems
- IACMI provides curriculum framework, credentials and quality control
- Sites adapt delivery to local workforce needs

24,300+ Online Registrants
7,000+ Bootcamp Participants
56 Partner Sites Across **17** States





Contracted Partners as Workforce Multipliers

Why Partnerships Matter

- Contracted partners bring:
 - Existing relationships with employers
 - Specialized technical and training expertise
- Diverse partner network increases resilience and adaptability

- Partners = force multipliers
- Faster deployment
- Outcome-based accountability





Deliverables, Data and Industry Credibility

How ACE and METAL Built Momentum

- Clear workforce deliverables
- Standardized data collection across partners
 - Enables cross-region comparison
 - Continuous improvement
 - Stronger storytelling to funders and industry
- Industry credibility increases



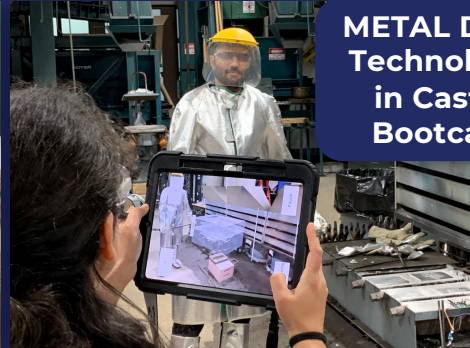


Lower Cost, Higher Impact

**METAL LVL 1
Casting
Bootcamp**



**METAL Digital
Technologies
in Casting
Bootcamp**



**ACE
Composites
Bootcamp**



**ACE CNC
Machining
Bootcamp**



What Enabled Sustained Growth

- Blended funding strategy
 - Federal resources
 - State and regional workforce funds
 - Employer investment
- Co-investment aligns incentives and strengthens employer commitment
- Results improve while cost per participant declines over time

Questions? Thank you

Andrew Pokelwaldt
IACMI Director of
Workforce and Education
andrewp@iacmi.org

